

INFORMATION REQUEST NOTICE

2023 YEAR END

TO ALL MOBILE TELEPHONY OPERATORS (GSM & VoIP)

Pursuant to Sections 64–66 of the Nigerian Communications ACT, 2003.

NAME OF OPERATOR: _____

SECTION A. <u>CONTACT INFORMATION</u>

| 1. <u>Company Details:</u> | |
|--|----------|
| Legal Name: | |
| Operating Or Trade Name: | |
| Address: | |
| City: | State: |
| Telephone(s): | |
| Email: | Website: |
| List corporate branches below (if any) | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

| <u>Cc</u> | ntact Person/Focal Point (for operating statistics): |
|------------|--|
| (a) | Name: |
| (b) | Designation: |
| (c) | Telephone(s): Fixed: Mobile: |
| (e) | E-mail Address: |
| Da | te of Commencement of Service: |
| <u>O</u> ţ | perational Status: |

SECTION B. NETWORK DATA Total Number of Base Stations across the states as at December 31, 2023. 5.

| Base Station | Base Stations (please specify the number of base station fully owned and managed by your company): | | | | | | |
|--------------|--|------------|-----------|-----------|--------|---------|--------|
| State | Number | State | Number | State | Number | State | Number |
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Оуо | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total Numb | er of Base | Stations i | n Nigeria | | | · | |

6. Number and location of towers owned across the State in Nigeria (Please do not report leased or collocation sites and attach a breakdown of this information per State) as at December 31, <u>2023:</u>

| | Plea | ise Specify | | r and location | | vned | |
|-------------|--------|-------------|------------------------|---------------------------|-------------|-------------|--------|
| State | Number | State | across the S Number | States in Nigeri State | a Number | State | Number |
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Оуо | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total | | | | | | · · · · · · | |

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| | Please Specify The Number Of 2G Subscriptions Per State: | | | | | | |
|-------------|--|--------|--------|-----------|--------|---------|--------|
| State | Number | State | Number | State | Number | State | Number |
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Oyo | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total Numbe | Total Number of 2G Subscriptions in | | | | | | |
| Nigeria | | | | | | | |

7a. <u>Number of 2G ONLY Subscribers as at December 31, 2023.</u>

7b. <u>Number of 3G ONLY Subscribers as at December 31, 2023.</u>

| | Please Specify The Number Of 3G Subscriptions Per State: | | | | | | |
|------------------------|--|--------|--------|-----------|--------|---------|--------|
| State | Number | State | Number | State | Number | State | Number |
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Oyo | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total Numbe Nigeria | Total Number of 3G Subscriptions in Nigeria | | | | | | |

| Please Specify The Number Of 4G Subscription | | | | ptions Per | State: | | |
|--|-------------------------------------|--------|--------|------------|--------|---------|--------|
| State | Number | State | Number | State | Number | State | Number |
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Oyo | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total Numbe | Total Number of 4G Subscriptions in | | | | | | |
| Nigeria | | | | | | | |

7c. Number of 4G ONLY Subscribers as at December 31, 2023.

7d. Number of 5G ONLY Subscribers as at December 31, 2023.

| | Please Specify The Number Of 5G Subscriptions Per State: | | | | | | |
|-------------|--|--------|--------|-----------|--------|---------|--------|
| State | Number | State | Number | State | Number | State | Number |
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Oyo | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total Numbe | Total Number of 5G Subscriptions in | | | | | | |
| Nigeria | | | | | | | |

Location in States should be included in your attachment i.e if Abia State has 10 towers that means the location of these towers should be stated to sum up the 10 towers referred to.

* Please use additional paper if required

*Data should be in numerical value

8. <u>Infrastructure Deployment:</u>

| Type Of Infrastructure/ | Size Deployed | | | | |
|---|---------------------|---------------------|--|--|--|
| Transmission Facility | As at December 2022 | As at December 2023 | | | |
| Cable Network (in Km) | | | | | |
| Fibre Optics Network (in Km) Owned: NOT leased. a) On-land b) Submarine | | | | | |
| Microwave Radio (in Km) | | | | | |
| Number of Trunks (E1) in use | | | | | |
| Number of Owned Lines in use (<i>in Numeric</i>) | | | | | |
| Number of Gateways in use | | | | | |

SECTION C: <u>SUBSCRIBER & SERVICES DATA</u>

9. <u>Type and Number of Subscribers:</u>

| S/N | Subscriber Category | Number of Subscribers(as at 31 st December) | | | | |
|-----|---|--|------|--|--|--|
| | | 2022 | 2023 | | | |
| (a) | Installed capacity | | | | | |
| (b) | Connected Lines: | | | | | |
| (c) | Active Subscriptions: Prepaid Post-paid | | | | | |
| (d) | Total Active Subscriptions | | | | | |
| (e) | Total Active Subscriptions per Gender (State) | | | | | |
| | Male | | | | | |
| | Female | | | | | |
| (f) | Total Number of Active Subscriptions Per State | | | | | |

| (g) | Total Number of ActiveSubscriptions Per Region:• South South• South West• South West• North East• North East• North Central | | | |
|-----|---|--|--|--|
| (h) | Number of Machine to Machine Subscriptions | | | |
| (i) | Active subscriptions to LTE/WIMAX mobile- broadband networks | | | |
| ii | Number of data-only mobile- broadband subscriptions (dongles) | | | |
| | Bundled Telecommunications services | | | |
| (j) | Total Connected bundled Data and Voice subscriptions | | | |
| (k) | Number of bundled Active Data and Voice Subscriptions | | | |

This is the number of mobile-cellular machine-to-machine subscriptions that are assigned for use in machines and devices (cars, smart meters, and consumer electronics) for the exchange of data between networked devices, and are not part of a consumer subscription. Mobile dongles and tablet subscriptions should be excluded.

This is the subscriptions to mobile-broadband services that allow access to the open internet via hypertext transfer protocol (HTTP) and in which data services are contracted together with voice services(mobile voice and data plans)or as an add-on package to a voice plan. Data and Voice mobile-broadband subscriptions with specific recurring subscription fees for internet access are included regardless of actual use. Prepaid and pay-per-use data and voice mobile-broadband subscriptions should only be counted if they have been used to access the internet in the last 3months. M2M subscriptions are excluded. The indicator includes subscriptions to mobile networks that provide download speeds of at least 256 kbit/s and excludes lower-speed technologies such as GPRS, EDGE and CDMA.

10. <u>Number of Registered SIM-Based Subscribers & Registration Centres</u>

| Total Number | Total Number of Registered SIM- Based Subscribers (as at Dec, 2023) | | | |
|-------------------------|---|--|--|--|
| Total Number | of Registration Centres (as at Dec, 2023) | | | |
| Per Region: South South | | | | |
| | South West | | | |
| | South East | | | |
| | North West | | | |
| | North East | | | |
| | North Central | | | |

11. <u>Number Of Subscribers By Services Offered:</u>

| CAT | Samia Catazami | Number of Subscribers(as at 31 st Decemb | |
|-----|--|--|------|
| S/N | Service Category | 2022 | 2023 |
| (2) | Average internet Speed | | |
| (a) | delivered to subscribers | | |
| (b) | Mobile-broadband Internet traffi | с | |
| | Within the Country | | |
| | Outside the Country | | |
| (c) | Number Of Subscribers By Intern | et Speed | |
| 1. | 256kbps to < 2 mbps | | |
| 2. | 2mbps to < 10mbps | | |
| 3. | 10mbps & above | | |
| (d) | Subscriber Matrix ✓ Government ✓ NGOs ✓ Multinationals ✓ Schools & Research Institutions ✓ Residential/Individual ✓ Private Businesses ✓ Cybercafés ✓ Hospitals & Medical Research ✓ Public Libraries ✓ Military ✓ Public Security Services ✓ Others [Please Specify] | | |
| (e) | Distribution of Mobile Phone Dev | vices | |
| 1. | Number of Network Subscribers of Smart Phones | | |
| 2. | Number of Network Subscribers of Feature Phones | | |
| 3. | Number of Network Subscribers of Basic Phones | | |

| (f) | Cost of Device |
|-----|---------------------------------|
| 1. | Average cost of Smart Phone |
| 2. | Average cost of Feature Phone |
| 3. | Average cost of Basic Phone |
| 4. | Average cost of internet dongle |

Subscriptions to dedicated data services over a mobile network which are purchased separately from voice services either as standalone services [e.g. a modemUSB/dongle] or as an add-on data package to voice service which requires additional subscription.

12. <u>Number of Registered SIMs successfully linked to NIN</u>

| State | Number | State | Number | State | Number | State | Number |
|-------------|--------|--------|--------|-----------|--------|---------|--------|
| Abia | | Delta | | Kaduna | | Ogun | |
| Adamawa | | Ebonyi | | Kano | | Ondo | |
| Akwa Ibom | | Edo | | Katsina | | Osun | |
| Anambra | | Ekiti | | Kebbi | | Oyo | |
| Bauchi | | Enugu | | Kogi | | Plateau | |
| Bayelsa | | FCT | | Kwara | | Rivers | |
| Benue | | Gombe | | Lagos | | Sokoto | |
| Borno | | Imo | | Nassarawa | | Taraba | |
| Cross River | | Jigawa | | Niger | | Yobe | |
| Zamfara | | | | | | | |
| Total | 1 | II | | 1 | | 1 | |

SECTION D: TRAFFIC DATA

13. <u>Voice Traffic:</u>

(a) <u>Local and National Telephone Traffic</u>

| Period | Type Of Traffic | Amount Of Traffic (In Paid Minutes) | | Minutes) |
|--------|-----------------|-------------------------------------|----------------|----------|
| | | On-Net | Across Network | Total |
| 2022 | Outgoing | | | |
| | Incoming | | | |
| | Transit | | | |
| 2023 | Outgoing | | | |
| | Incoming | | | |
| | Transit | | | |

(b) <u>Mobile to Fixed Traffic</u>

| Type Of Traffic | 2022 | 2023 |
|-----------------|------|------|
| Outgoing | | |
| Incoming | | |
| Total | | |

(c) <u>Mobile to Mobile Traffic</u>

| Type Of Traffic | 2022 | 2023 |
|-----------------|------|------|
| Outgoing | | |
| Incoming | | |
| Total | | |

| Country/Region | Amount (In Paid Minutes) | | | |
|---|--------------------------|----------|----------|----------|
| | 2022 | | 2023 | |
| | Outgoing | Incoming | Outgoing | Incoming |
| United Kingdom | | | | |
| United States, Canada & North America | | | | |
| Europe | | | | |
| South America / Caribbean | | | | |
| Asia/Pacific | | | | |
| Africa | | | | |
| Middle East | | | | |
| Total | | | | |

(d) <u>Outgoing/Originating Mobile Minutes To International</u> <u>[Classification By</u> Country/Region:]

(e) <u>Number of Roaming minutes</u>

| Type Of Traffic | 2022 | 2023 |
|-----------------|------|------|
| In-Coming | | |
| Out-going | | |
| Total | | |

| Number of Countries with |
|---------------------------|
| which there is a Country- |
| level Roaming Agreement |

| Total West African Regional Traffic (ECOWAS) | 2022 | 2023 |
|---|------|------|
| Incoming to National | | |
| Mobile Networks (<i>Minutes</i>) | | |
| Outgoing to National | | |
| Mobile Networks (<i>Minutes</i>) | | |

14a. SMS Messages: Local and National Outgoing/Incoming

| Period | Type Of Traffic | No of SMS Messages(As At 31 st December) | | 1 st December) |
|--------|-----------------|--|----------------|---------------------------|
| | | On-Net | Across Network | Total |
| 2022 | Outgoing | | | |
| | Incoming | | | |
| | Transit | | | |
| 2023 | Outgoing | | | |
| | Incoming | | | |
| | Transit | | | |

14b. SMS Messages: International Outgoing/Incoming

| Туре | Number (As At | <u>t 31st December)</u> | |
|----------|---------------|------------------------------------|--|
| | 2022 | 2023 | |
| Outgoing | | | |
| Incoming | | | |
| Transit | | | |
| Total | | | |

14c. MMS Messages:

| Туре | Number (As At <u>31st December</u>) | | |
|----------|--|------|--|
| | 2022 | 2023 | |
| Outgoing | | | |
| Incoming | | | |
| Transit | | | |
| Total | | | |

14d. <u>Used International Internet Bandwidth (traffic), in Mbits14</u>

| Used International Internet Bandwidth(traffic),in Mbits (As At 31 st December) | | | | |
|---|--|--|--|--|
| 2022 2023 | | | | |
| | | | | |
| | | | | |

***** Total number of MMS sent, both to national and international destinations.

This is the average traffic load (expressed in Mbit/s) of international fibre-optic cables and radio links for carrying internet traffic. The average should be calculated over the 12month period of the reference year, and should take into consideration the traffic of all international internet links. If the traffic is asymmetric, then the average incoming traffic load should be provided.

14e. Lit/equipped international Bandwidth, in Mbits

| Lit/equipped international Bandwidth (As At 31 st | |
|---|------|
| 2022 | 2023 |
| | |
| | |

14f. Mobile- broadband internet traffic (outside the country, roaming out)

| Mobile- broadband internet traffic (roaming out) (<i>As At 31st December</i>) | | | | |
|--|--|--|--|--|
| 2022 2023 | | | | |
| | | | | |
| | | | | |

15. <u>Retail Tariffs: Please, attach your detailed tariffs for different packages (*Prepaid, post-paid, etc.*)</u>

| Class of Tariff (please specify category) | Rates (as at Dec 31, 2 | 023) (=N=) & (USD) |
|--|------------------------|--------------------|
| Implemented Tariff plans with product details. | | |
| Roaming cost of making calls | | |
| Roaming Cost of receiving calls | | |
| International Call Rates: UK United States, Canada & North America Europe South America/Caribbean Asia/Pacific Africa Middle East | | |
| Price of a SIM Card | | |
| Name & Price of Data Plan (please specify for each category of data plan) | Name of Plan | Price |
| Price per additional megabyte (MB) of Internet Data downloaded once allotted limit is used up | | |
| Maximum Amount of Internet Data in Megabyte (MB) that can be transferred within 30days included in the data plan (please specify for each category of data plan) | | |
| Advertised maximum download speed associated with the different data plans | | |

SECTION F: CONSUMER PRACTICE REGULATIONS

16.

| Consumer Issues | Yes | No |
|--|-----|----|
| Is your Company aware of the Consumer Code of | | |
| Practice Regulations, 2007 (General Code)? | | |
| Does your Company have channels through | | |
| which consumers can lodge complaints and seek | | |
| redress (customer care help-lines and customer | | |
| care Centre's) | | |

** Please use additional paper if required

SECTION G: <u>FINANCIAL DATA</u>

<u>Please ensure all sections are duly completed. Where exact figures are not available,</u> please provide estimates and indicate accordingly rather than leave <u>blank</u>.

17. <u>Revenue: (=N= Million)</u>

| S/N | Revenue Source | Amount (N million as at 31 st December) | | | |
|-----|--|--|------|--|--|
| | | 2022 | 2023 | | |
| 1. | Average Revenue Per User (ARPU) | | | | |
| 2. | Retail Revenues (retail revenues from mobile communications excluding device revenues and VAT) | | | | |
| 3. | Connection Charges | | | | |
| 4. | Access Charges | | | | |
| | a) Local | | | | |
| | b) Roaming | | | | |
| 5. | Monthly Subscription | | | | |
| 6. | Voice Calls | | | | |
| | a) Local | | | | |
| | b) International | | | | |
| 7. | Data Services | | | | |
| 8. | Other Services | | | | |
| | Total | | | | |

18. Operating Costs: (=N= Million)

| S/N | Cost Centre | Amount (N million as at 31 st December) | | | | | |
|-----|---|--|------|--|--|--|--|
| | | 2022 | 2023 | | | | |
| 1. | Personnel | | | | | | |
| 2. | Interconnection | | | | | | |
| | a) Local | | | | | | |
| | <i>b)</i> International | | | | | | |
| 3. | Energy (electricity, etc) | | | | | | |
| 4. | Recharge cards cost | | | | | | |
| 5. | International Bandwidth cost a) Satellite b) Submarine Cable c) Others | | | | | | |
| 6. | Spares | | | | | | |
| 7. | Others | | | | | | |
| | Total | | | | | | |

19. <u>Assets: (=N= million)</u>

| Item | 2022 | 2023 |
|------------------------------------|------|------|
| a. Fixed Assets(less depreciation) | | |
| Switching Equipment | | |
| Transmission Equipment/Facilities | | |
| Air-interface Equipment (BTS etc) | | |
| Motor Vehicles | | |
| Land & Building | | |
| IT Equipment | | |
| Electricity Generators | | |
| Other Fixed Assets | | |
| Net Fixed Assets | | |
| b. Current Assets | | |
| a. Value of Stock | | |
| b. Account Receivable from: | | |
| i. Local Sources | | |
| ii. Abroad | | |
| c. Bank and Cash Balances | | |
| d. Prepaid Expenses | | |
| e. Other Current Assets | | |
| c. Other Assets | | |
| Consultancy, Insurance and | | |
| Pension Funds | | |
| Miscellaneous | | |
| TOTAL | | |

20. Investments in Telecommunications Network and Infrastructure : (=N= million)

| Item | 2022 | 2023 |
|-------|------|------|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| TOTAL | | |

 Annual Investments in telecommunication services refers to the investment during the financial year made by licensees providing telecommunications network and / or service for acquiring or upgrading telecommunication assets (CAPEX)

SECTION H: STAFF PROFILE

21. Category and Number of Staff:

| S/N | Category of Staff | Number of Staff (2023) | | | | |
|-------|-------------------|------------------------|--|------|--------|--|
| | | Nigerian | | Expa | triate | |
| | | Male Female | | Male | Female | |
| (a) | Managerial | | | | | |
| (b) | Senior Technical | | | | | |
| Ι | Junior Technical | | | | | |
| (d) | Others | | | | | |
| Total | | | | | | |

SECTION J: <u>BUSINESS OUTLOOK QUESTIONS</u>

22. State the problems encountered by your company during the period.

- (i) Business outlook (*please state*):
- (ii) Give reasons (*use additional papers if required*):

SECTION K: CHALLENGES

23. Please indicate the major challenges facing your Organization; Please Select Applicable Options (0 for low and 5 for high)

| Item | | Rating | | | | | |
|--|-----|--------|---|-----|----|---|--|
| Item | Low | | | Hig | gh | | |
| 1. Achieving adequate bandwidth | 0 | 1 | 2 | 3 | 4 | 5 | |
| 2. Insufficient trunks (E1s/Owned lines, etc) | 0 | 1 | 2 | 3 | 4 | 5 | |
| 3. Quality of service | 0 | 1 | 2 | 3 | 4 | 5 | |
| 4. Logistics and network operations | 0 | 1 | 2 | 3 | 4 | 5 | |
| 5. Interconnectivity | 0 | 1 | 2 | 3 | 4 | 5 | |
| 6. Security (Hackers and network abuse) | 0 | 1 | 2 | 3 | 4 | 5 | |
| 7. Access to capital and funding | 0 | 1 | 2 | 3 | 4 | 5 | |
| 8. High cost of funds | 0 | 1 | 2 | 3 | 4 | 5 | |
| 9. Staff loyalty and retention | 0 | 1 | 2 | 3 | 4 | 5 | |
| 10. Inadequate skilled manpower | 0 | 1 | 2 | 3 | 4 | 5 | |
| 11. Unfair competition | 0 | 1 | 2 | 3 | 4 | 5 | |
| 12. Inadequate industry regulation | 0 | 1 | 2 | 3 | 4 | 5 | |
| 13. Low level of patronage | 0 | 1 | 2 | 3 | 4 | 5 | |
| 14. Customer churn (migration of users to other networks) | 0 | 1 | 2 | 3 | 4 | 5 | |
| 15. Knowing what users want | 0 | 1 | 2 | 3 | 4 | 5 | |
| 16. Appropriate pricing of services | 0 | 1 | 2 | 3 | 4 | 5 | |
| 17. User or subscriber ignorance | 0 | 1 | 2 | 3 | 4 | 5 | |
| 18. Poor national infrastructure (utilities) | 0 | 1 | 2 | 3 | 4 | 5 | |
| 19. Physical security (staff and equipment) | 0 | 1 | 2 | 3 | 4 | 5 | |
| 20. High duty and tariffs on imports | 0 | 1 | 2 | 3 | 4 | 5 | |
| 21. Multiple taxation | 0 | 1 | 2 | 3 | 4 | 5 | |
| 22. Deregulation and privatization | 0 | 1 | 2 | 3 | 4 | 5 | |
| 23. Multiple Regulation | 0 | 1 | 2 | 3 | 4 | 5 | |
| 24. Disruptive telecom services e.g. Whatsapp, Facebook | 0 | 1 | 2 | 3 | 4 | 5 | |
| 25. Downtime rectification time | 0 | 1 | 2 | 3 | 4 | 5 | |
| 26. Regulatory delays | 0 | 1 | 2 | 3 | 4 | 5 | |
| 27. Others (please use additional sheets where necessary) | 0 | 1 | 2 | 3 | 4 | 5 | |

SECTION L: <u>REMARKS</u>

24. Please indicate constraints and suggestions for improving Operator-Regulator relationships (use additional papers if required):

Thank You